

AACOM / UNC Sheps Center GME Development Fellowship
Session 7: In-person Preconference Session

Date: April 21, 2026

Time: 8:00 AM – 5:00 PM PST

Location: Caesars Palace

Presenters: Alan Douglass, MD, Lori Rodefelf, MS, Martin Levine, DO, Rich LaBaere, DO, Tom Mohr, DO, Matthew Huff MHA, Ward Stevens, DHSc, Duc Chung, MD, Lynsey Drew DO, Bob Cermak PhD, Jeremy Eaton DO.

Facilitator: Lori Rodefelf

Objectives:

1. Apply scenario-based and case-driven approaches to key GME development decisions.
2. Understand core principles of GME finance and methods to demonstrate institutional value.
3. Identify common mistakes, red flags, and leverage points in GME development.
4. Navigate complex institutional challenges and high-stakes conversations in GME development.
5. Translate peer experiences and fellow project insights into practical GME development strategies.

Time	Item	Lead
7:15 – 8:00 AM	Check- in and Breakfast	All
8:00 – 8:15 AM	Welcome & Introductions -What is your GME superpower	Lori Rodefeld
8:15-9:00 AM	Scenario Planning (Including case discussion)	Lori Rodefeld, Richard LaBaere
9:00 – 10:00 AM	Deep Dive into GME Finance - Rural Funding including Rural Track Programs (RTPs), Rural Referral Centers, and Critical Access Hospitals - Demonstrating financial value (i.e. clinical revenue, downstream revenue, service offsets) - Comprehensive State Funding Approaches and Tools - Interactive Activity/Case Scenario	Alan Douglass, Thomas Mohr
10:00 – 10:15 am	Break	
10:15 – 11:45	Deep Dive Into GME Finance (Continues)	
11:45 – 12:30 PM	Networking Lunch - Share project you're working on in GME development - What's going well? What have you learned so far? - Table topics: Finance, Accreditation, State GME/RHTF, Osteopathic Recognition/ONMM, Program Development, Other	All
12:30 – 1:15 PM	Common Mistakes in GME Development	Matthew Huff
1:15-2:15 PM	Case Discussions in GME Development - Red flags - Looking for Leverage Points & Timing of Financial Discussions (when to do pro forma)	Rich LaBaere, Lori Rodefeld, Martin Levine, Alan Douglass,

Time	Item	Lead
	- Capped hospitals (classifications, THC, Rural) - C Suite Turnover - Navigating challenging conversations	Jeffrey LeBouef
2:15-2:30 PM	Break	All
2:30-3:45 PM	GME Development Fellow Project Highlights	Lynsey Drew Bob Cermak Jeremy Eaton Duc Chung
3:45-4:45 PM	Overcoming Adversity and Barriers in GME Development Panel	Matthew Huff (facilitator), Ward Stevens, Rich LaBaere, Russell Maier, Lori Rodefeld
4:45-5:00 PM	Wrap-up and Reflections	Lori Rodefeld