

HEALTH POLICY FELLOWSHIP GRADUATES

The Class of 2003



L to R back row: Kenneth Steier, D.O., Duane Koehler, D.O., Norman Howell, D.O., Philip Slocum, D.O., John Bulger, D.O., Duane Koehler, D.O., and Thomas Scandalis, D.O. L to R front row: Charlene Smith, Ph.D.; Robin McFee, D.O.; Kelli Ward, D.O.; and Pascuala Carmen Reyes, D.O.

John B. Bulger, D.O.
Danville, Pennsylvania



Dr. Bulger is a general internist at the Geisinger Health System in Danville, Pennsylvania. He received a bachelor's degree in biology from Juniata College in Huntingdon, PA in 1991. Dr. Bulger received his D.O. degree in 1995 from the Philadelphia College of Osteopathic Medicine (PCOM). He went on to complete an internal medicine internship and residency at PCOM's consortium of hospitals from 1995 through 1998.

He is board certified by the American Osteopathic Board of Internal Medicine. After completion of his residency, Dr. Bulger joined the department of general internal medicine at Geisinger Health Systems, one of the largest rural health care systems in the United States. Dr. Bulger currently serves as the director of inpatient services for the system.

Dr. Bulger is actively involved in all levels of medical education. As director of osteopathic medical education, he oversees an AOA- approved internship program, osteopathic continuing medical education programs, and residencies in internal medicine and pediatrics. He is involved in both clinical and educational research. He recently completed a project entitled Creation of a Web-Based Osteopathic Curriculum to Promote Distinctiveness in Osteopathic Graduate Medical Education that was supported by a grant from the Foundation of Osteopathic Health Systems.

Dr. Bulger is a member of the American Osteopathic Association and has served as a member of its House of Delegates. As a Pennsylvania Osteopathic Medical Association member he participates in both policy and education committees. Dr. Bulger participates in the American College of Osteopathic Internists' Council on Education and Evaluation, the oversight body of osteopathic internal medicine residencies. For the past three years he has written questions for the National Board of Osteopathic Medical Examiners (COMLEX Level 2).

Dr. Bulger is an adjunct faculty member in the department of internal medicine at PCOM and is on the Board of Trustees of PCOM MedNet. During his residency, Dr. Bulger served as chief resident in internal medicine at PCOM. He was named outstanding resident at both Germantown Hospital and City Avenue Hospital during his senior year. In 1998 he was named as one of the Bristol-Meyers Squibb/American Osteopathic Association's Outstanding Residents. He has also been a participant in the Glaxo Wellcome/AMA emerging leader program. Dr Bulger's interests include medical education, particularly graduate medical education, hospital medicine and the delivery of health care to rural populations.

He is married to Michele A. Neff-Bulger, D.O. who is a general pediatrician practicing at Geisinger Medical Center. They have one child, Ethan Harrison, who was born in 1999.

Both the Geisinger Health System and Philadelphia College of Osteopathic Medicine are sponsoring Dr. Bulger's participation in the Fellowship.

Norman Scott Howell, D.O.
Kirksville, Missouri



Dr. Howell received his D.O. degree from the University of Health Sciences College of Osteopathic Medicine in 1980. He completed his internship and residency in internal medicine at Doctor's Hospital in Columbus, Ohio.

He was chief of medicine, chief of staff, director of the intensive care unit, chairman of the peer review committee, chairman of the bylaws committee, and member of the credentials committee. He also was a member of the statewide peer review committees for the HIP Health Plan of New York and Blue Cross insurance companies. Dr. Howell was a board member of the Enrichment Center in Florida, where he disseminated medical information to the elderly. He was voted by the St. Petersburg Times as one of the three best physicians in the county.

Presently, he is an associate professor of internal medicine at the Kirksville College of Osteopathic Medicine and is the assistant dean of post-doctorate education. He is actively involved in educating medical students in cardiology and is involved with the establishment of post-graduate core competencies. Dr. Howell is a member of the American Osteopathic Association and is board certified by the American College of Osteopathic Internists.

He is married to Christina Howell and has three children.

His sponsor is the Kirksville College of Osteopathic Medicine.

Duane G. Koehler, D.O., FACOFP
Miami, Oklahoma



Dr. Koehler received his D.O. from the Oklahoma State University College of Osteopathic Medicine in 1990 and served his internship at Oak Hill Hospital in Joplin, MO. His undergraduate degree is from the University of Tulsa, OK.

Dr Koehler was named a Fellow in the American College of Osteopathic Family Physicians in October 2001. He currently holds an adjunct clinical faculty appointment to the Oklahoma State University College of Osteopathic Medicine in Tulsa. He serves on the Oklahoma Osteopathic Association's (OOA) board of trustees. Memberships in associations include the Northeast District of the OOA (former president), the OOA, the American College of Osteopathic Family Physicians Oklahoma chapter (former president), ACOFP (delegate at large to the Congress of Delegates), and the American Osteopathic Association (delegate to the House of Delegates).

Dr. Koehler has been an advisor to the Ottawa County Health Department, Ottawa County Chapter of the American Red Cross, medical director for the Miami Fire Department, and medical advisor to the Northeast Vo-Tech EMS Programs.

He is married to Tammie L. Koehler, D.O., who has assisted in raising five children, including the recent addition of a grandchild. Together they attend All Saints Episcopal Church in Miami, where he has served as senior warden to the Vestry of the church.

Dr. Koehler is sponsored by the Oklahoma Osteopathic Association, with generous support from Integris Health Systems of Oklahoma.

Pascuala Carmen Reyes, D.O.
Tomah, Wisconsin



Dr. Reyes received her degree from Philadelphia College of Osteopathic Medicine and is board certified in family practice. She completed her residency in 1992 at Shadyside Hospital, Pittsburgh, PA. While at Philadelphia College of Osteopathic Medicine (PCOM), Dr. Reyes completed an externship at the National Institute of Health/National Institute of Mental Health in pediatric psychopharmacology. Dr. Reyes spent time in the Dominican Republic at the Elias Santana Hospital de Sanidad teaching women how to implement prenatal care using a curriculum she helped develop. Dr. Reyes continues to participate in rural and international health missions and projects.

Dr. Reyes was one of the founding members of the Student National Medical Association (SNMA) at PCOM and she helped to expand the Christian Medical and Dental Society (CMDs) student chapter. She currently serves as secretary of the National Osteopathic Medical Association (NOMA).

Dr. Pascuala Reyes is currently employed as an emergency medicine physician in Decorah, Iowa. Dr. Reyes practiced family medicine, including obstetrics, in the rural community of Shenandoah, IA. During her time in Nebraska, Dr. Reyes taught community medicine at Clarkson Hospital's family practice residency. Dr. Reyes is passionately interested in underserved and under-advantaged populations and has worked with local communities to develop clinics and health care networks targeted at reducing the disparities for these people.

Thomas A. Scandalis, D.O., FAOASM
Northport, New York



Dr. Scandalis received his D.O. degree from New York College of Osteopathic Medicine (NYCOM) of New York Institute of Technology in 1987. He graduated from Adelphi University with a Bachelor of Science degree in biology in 1982, and completed a year of graduate work in biology and exercise physiology prior to entering medical school. He completed his internship at Massapequa General Hospital in 1988, and thereafter was appointed to the full-time faculty as a clinical instructor in the departments of family practice and sports medicine at NYCOM.

Dr. Scandalis is currently professor and chair in the department of family practice, and medical director of the Academic Health Care Center, NYCOM. He is board certified in family practice and sports medicine, and maintains an active clinical practice in both specialties. He currently serves on the editorial board of the Clinical Journal of Sport Medicine and holds the position of first vice president of the American Osteopathic Academy of Sports Medicine. He is the recipient of multiple research grants and has authored numerous publications in refereed medical journals. He and co-investigators received the George Northrup, D.O. writing award from the Journal of the American Osteopathic Association in 1998. He was presented with the Preceptor of the Year award by the NYCOM graduating class of 2001, received the President's Service Award at NYIT in 1995, was awarded the President's Citation by the New York State Osteopathic Medical Society in 1994, and is a past recipient of the Eastern Collegiate Athletic Conference Meritorious Service Award.

He was inducted as a Fellow of the American Osteopathic Academy of Sports Medicine in 1997. He is the team physician for intercollegiate athletics at New York Institute of Technology, a team physician for the United States National Boxing Team, assistant medical director of the Long Island Marathon, and team physician to the Half Hollow Hills East High School football team. He is a member of the American Osteopathic Association, American College of Osteopathic Family Physicians, New York State Osteopathic Medical Society, American Osteopathic Academy of Sports Medicine, and American Medical Society of Sports Medicine.

His sponsor for the fellowship is New York College of Osteopathic Medicine of New York Institute of Technology.

**Philip C. Slocum, D.O., FACOI, FCCP, FCCM
Kirksville, Missouri**



Dr. Slocum graduated from Truman State University (formerly Northeast Missouri State University) in 1973 and received his D.O. degree from the Kirksville College of Osteopathic Medicine in 1976. He completed his internship and internal medicine residency at the Osteopathic Hospital of Maine in Portland, Maine in 1980. He completed a fellowship in pulmonary & critical care medicine at the Maine Medical Center in 1982. Dr. Slocum has earned several teaching awards in his career.

He has been elected a Fellow in the American College of Chest Physicians & the American College of Osteopathic Internists. In 1999 he was honored to be one of thirty people worldwide elected as a Fellow of the American College of Critical Care Medicine. Dr. Slocum is the associate dean for academic affairs and professor of medicine at the Kirksville College of Osteopathic Medicine in Kirksville, Missouri. He has held academic positions as chief of the division of pulmonary & critical care medicine at the University of North Texas Health Science Center in Fort Worth, Texas 1988-1999 and the chair of medicine at the University of New England College of Osteopathic Medicine from 1982-88. He is board certified in internal medicine, pulmonary medicine, and critical care medicine.

Dr. Slocum has been active in the American College of Osteopathic Internists, American College of Chest Physicians, the Society of Critical Care Medicine, the American College of Critical Care Medicine, the American Thoracic Society, the Missouri Association of Osteopathic Physicians and Surgeons, Maine Osteopathic Association, and other national, state, and local societies.

Kirksville College of Osteopathic Medicine is sponsoring Dr. Slocum's participation in the Fellowship.

Charlene E. Smith, Ph.D.
Old Westbury, New York



Charlene E. Smith, Ph.D. Old Westbury, New York Charlene E. Smith, Ph.D., FACMPE, is Associate Dean, Planning and Operations, New York Institute of Technology College of Osteopathic Medicine (NYCOM) and Executive Director of Interdisciplinary Health Science Centers for New York Institute of Technology (NYIT). Dr. Smith also has a faculty appointment as Associate Professor in the NYCOM Department of Internal Medicine.

She is a Fellow in the American College of Medical Practice Executives and the College of Osteopathic Healthcare Executives. Prior to filling her current Associate Dean position, Smith was Associate Dean, Operations, Ohio University College of Osteopathic Medicine (OU-COM) and Associate Professor of Social Medicine in the College's Department of Social Medicine. In the chief operating officer position she is responsible for numerous college functions including: Admissions, Alumni Affairs, Center of Excellence for Multicultural Medicine, Communication, External Relations, Facilities Management, Health Careers Opportunity Programs, Human Resources, Equity Programs and Student Affairs.

Before that, Smith was Associate Dean, OU-COM Administration and Finance, and Managing Director of the Ohio University Osteopathic Medical Center. Dr. Smith earned a doctorate in Communication from Ohio University. Her published dissertation is entitled Effects of Level of Choice and Locus of Control on Response to Organizational Change: A Test of the Interactive Change Model.

Smith holds a masters degree in Health Services Administration from University of Illinois, Springfield, and a bachelor's degree in Education from the University of Illinois, Champaign/Urbana. Additional post-graduate education includes a certificate from the Wharton Effective Executive Program and participation in the national Osteopathic Heritage Health Policy Fellowship Program.

In addition to leadership responsibilities at NYIT/NYCOM, Dr. Smith also teaches and facilitates in medical education and graduate programs. She is an accreditation reviewer for the American Osteopathic Association. A frequent presenter, Smith leads professional development seminars and workshops on topics ranging from strategic planning and conflict management to health communication, cultural competency and healthcare trends and strategies.

She often travels and speaks to schools, civic groups and professional organizations on behalf of Tuskegee Airmen. Recent publications by Dr. Smith have appeared in National Productivity Review and the Journal of the American Osteopathic Association. Her book, Tuskegee Airman: Biography of Col. Charles E. McGee, was released in May 1999, with a 2nd edition appearing in 2000. Based on this publication, she received Honors from the Friends of the Libraries of Ohio University. Smith is also a recipient of the OU-COM Standard of Excellence Award for contributions and service.

Kenneth J. Steier, D.O.
East Meadow, New York



Dr. Steier received his D.O. degree from New York College of Osteopathic Medicine in 1983. He graduated from the State University of New York at Stony Brook with a B.S. in biology in 1979. He completed his internship at Metropolitan Hospital in Pinellas Park, Florida in 1984. He completed an internal medicine residency at Parkview Hospital in Philadelphia in 1986 and a pulmonary/critical care fellowship at Metropolitan Hospital in Philadelphia in 1988.

Dr. Steier is currently board certified in internal medicine, pulmonary medicine and critical care medicine. Upon completion of training, Dr. Steier fulfilled a Public Health Service obligation in Monroe, Louisiana. In this capacity, Dr. Steier served as an assistant professor of medicine for Louisiana State University at E.A. Conway Medical Center. While in Monroe, Dr. Steier diagnosed the only reported case of Hantavirus in Louisiana (this "discovery" was published by the Centers for Disease Control and Prevention in the Morbidity and Mortality Weekly Report), and received a state commendation for Medical Excellence in Care of the Underserved. In January of 1997, Dr. Steier accepted a position as chair of the department of internal medicine at the University of Health Sciences/College of Osteopathic Medicine in Kansas City, Missouri. He subsequently became residency program director at the local osteopathic hospital, Park Lane Medical Center, and chair of the medicine department at the hospital.

In July of 1999, Faculty unanimously voted Dr. Steier to the position of faculty senate president. He served as chair of the curriculum committee and vice-chair of the promotion and graduation committee. In April of 2000, Dr. Steier was named associate dean of graduate medical education at UHS/COM. He was voted Faculty Teacher of the Year by the Sigma Sigma Phi medical student fraternity. In January of 2001, Dr. Steier relocated to his hometown of New York to become program director of the dual-approved internal medicine residency at Nassau University Medical Center, a 650-bed academic medical center on Long Island. Dr. Steier was subsequently named associate program director for the ACGME internal medicine residency program. In January of 2002, Dr. Steier was named director of medical education for the hospital. Dr. Steier serves on several AOA and ACOI committees. He has served for the last five years as a residency grant reviewer for the Health Resources Services Administration.

Dr. Steier is married to the former Cindy Ann Calk, and has three sons: twin six-year olds, Jacob and Joshua, and 5-year old Zachary. Nassau University Medical Center sponsors Dr. Steier's participation in the Fellowship.

Kelli M. Ward, D.O.
Lake Havasu City, Arizona

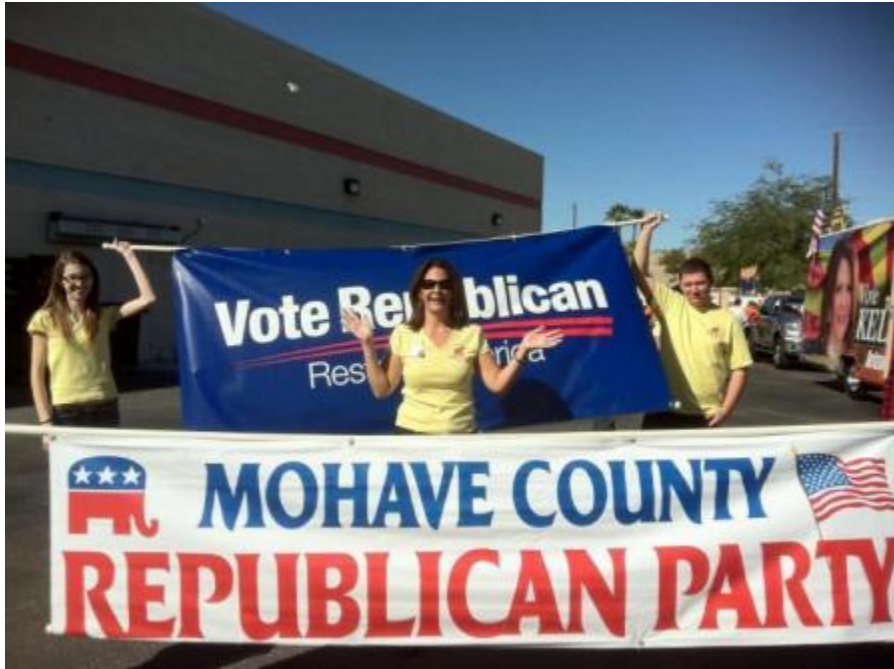


Dr. Ward received her doctor of osteopathic medicine degree from the West Virginia School of Osteopathic Medicine in May 1996. She completed her osteopathic internship and residency in family practice at Garden City Osteopathic Hospital in Garden City, Michigan. Her post-graduate training was affiliated with Michigan State University. During her residency, Dr. Ward completed a faculty development fellowship and a clinician educator fellowship at Michigan State University.

Dr. Ward is a board certified family physician. Dr. Ward is active in the American College of Osteopathic Family Physicians (ACOFP) at both the state and national levels. She is currently the secretary/treasurer of the Arizona Society of ACOFP and is serving on the preventative medicine committee. She is an active member of the Arizona Osteopathic Medical Association and serves as a delegate from her region and contributes her expertise to the public awareness committee. She serves on the information management and peer review committees at Havasu Regional Medical Center. She is a member of the American Osteopathic Association and the Arizona Geriatrics Society.

She was named People's Choice Physician of the Year in Lake Havasu City in March 2002. She was honored as a Wyeth Emerging Leader through the American Osteopathic Foundation in August 2002. She was honored as Resident of the Year during her last year of training. Dr. Ward is currently president and CEO of Lakeview Family Health Care in Lake Havasu City, AZ, where she works in private practice with her mother, pediatrician Lorraine Byrd, D.O. Dr. Ward serves as adjunct clinical faculty for Midwestern University Arizona College of Osteopathic Medicine.

The Arizona Osteopathic Medical Association and the Arizona chapter of the American College of Osteopathic Family Physicians sponsor Dr. Ward as a Fellow in the Osteopathic Heritage Health Policy program.



Kelli Ward, D.O., runs for Arizona state senator - and wins!
