

# HEALTH POLICY FELLOWSHIP GRADUATES

## The Class of 2009



Front row, left to right: Christopher J. Labban, D.O., Nancy Bono, D.O., Randi Kodroff, D.O., Anada Gunn-Sanders, J.D., M.P.H., C.F.C (withdrew), Anna Zelencic Hayden, D.O., Patricia S. Sexton, DHEd.  
Rear, left to right: Mark Notman, Ph.D., Barbara Greenwald, B.A., Natasha N. Bray, D.O., Mark A. Sanders, D.O., J.D., M.P.H., D.A.B.L.M., Gregory Smith, D.O., FACOFP.



**Nancy A. Bono, D.O.  
Old Westbury, New York**

**Graduation PowerPoint: [Childhood Obesity and the Media](#)**

Nancy A. Bono, D.O., graduated Magna Cum Laude with a Bachelor of Science in Biology from Adelphi University in Garden City, New York in 1988. After her Bachelor's, she proceeded on to earn her Doctor of Osteopathic Medicine from the New York College of Osteopathic Medicine at New York Institute of Technology in 1992. She then completed her internship and residency at Long Beach Medical Center.

Dr. Bono currently serves as Clinical Associate Professor and Chairperson of the Family Medicine Department at NYCOM. She has redesigned the Doctor-Patient Relationship course to give first and second year students the opportunity to learn in small group sessions with faculty member guidance. These groups cover the most fundamental aspects of interaction with patients and involve role play and clinical case discussions. In addition to this weekly course, Dr. Bono hosts the Live Models workshop where students are able to practice male and female exams on live individuals, exposing them to some of the more intimate aspects of practicing medicine and interacting comfortably and with respect for the patient.

In academia, her supervision and participation in research endeavors showcase the most desirable qualities of the profession: genuine care, concern, and compassion for the individual balanced with the professionalism, intelligence, and the ethical standards a patient seeks in his or her ideal physician. Dr. Bono currently serves as the co-principal investigator on two different department-wide research studies: The Effects of Osteopathic Manipulative Treatment on Episodic Tension Type Headache and Vital Signs and The Effects of Music Therapy Intervention for Pre-Mature Infants: A Multi-Center Study.

In addition to her research and teaching at NYCOM, she still maintains her affiliation with Long Beach Medical Center by serving as an attending physician in the Medicine Department and Program Director of the Family Practice Residency program.

As a member of the American Osteopathic Association and the American College of Osteopathic Family Practitioners, Dr. Bono actively participates in these important and influential organizations. As the faculty advisor to the NYCOM Student Chapter of American College of Osteopathic Family Practitioners, Dr. Bono extends her knowledge and her time in a way that enriches and benefits not only the individual doctor, but her colleagues and students as well.

New York Institute of Technology/ New York College of Osteopathic Medicine sponsors Dr. Bono's participation in the Health Policy Fellowship.

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**Natasha N. Bray, D.O.**  
**Fort Lauderdale, Florida**

**Graduation PowerPoint:** [Institute of Medicine Report on Resident Work Hours](#)

**Policy Poster:** [Institute of Medicine Report on Resident Work Hours](#)

Dr. Bray received her Doctor of Osteopathic Medicine from Oklahoma State University College of Osteopathic Medicine in 2003. She graduated summa cum laude from the University of Tulsa in 1999 with a B.S. in Biological Sciences. Dr. Bray completed a one-year internship at Philadelphia College of Osteopathic Medicine in 2004, followed by an Internal Medicine residency at Cambridge Health Alliance/Harvard Teaching Hospital completed in 2007. She was named Internal Medicine Resident of the Year in 2007. Dr. Bray is licensed to practice medicine in Florida and is board certified in Internal Medicine by the American Board of Internal Medicine.

She is currently an Assistant Professor of Internal Medicine at Nova Southeastern University College of Osteopathic Medicine, where she is a practicing clinician in the Health Care Center, director of the second year respiratory system course and principles of clinical medicine course. In addition to teaching general internal medicine topics, she serves as the Associate Program Director for the Internal Medicine residency program at Broward General Hospital. Her committee work includes curriculum committee, syllabus review committee and the curriculum revision committee.

Dr. Bray is a member of the American Osteopathic Association (AOA), American College of Osteopathic Internist (ACOI), the American College of Physicians (ACP), the Florida Osteopathic Medical Association, and the Broward County Medical Association. She served as the student member on the American Osteopathic Association Board of Trustee in 2002-2003. Dr. Bray serves as the medical director for the Osteopathic Physician Education Network and serves as an NBOME question writer.

Nova Southeastern University College of Osteopathic Medicine sponsors Dr. Bray's participation in the Health Policy Fellowship.

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**Barbara Greenwald, B.A.**  
**Old Westbury, New York**

**Graduation PowerPoint: [Allowing MDs to Serve Osteopathic Residencies: The High Ground](#)**

Barbara received her Bachelor of Arts degree in English, with honors, from the University of Michigan in 1975. Her subsequent education has been on the job. In 1998, she made a mid-life career change into journalism, which led to her taking a position with the American Osteopathic Association (AOA) in 2004 as a staff editor on The DO magazine. In the fall of 2007, she moved to New York, where she continues to work for the osteopathic medical profession.

Currently, Barbara serves as the coordinator of project development for Barbara Ross-Lee, DO, the vice president for health sciences and medical affairs at the New York Institute of Technology, which is the parent school of the New York College of Osteopathic Medicine in Old Westbury, NY. Since arriving at NYCOM, she has written grant and endowment proposals and managed NYCOM's pre-accreditation self-study project, which includes a self-study document and the organization of materials to be inspected on site by the Commission on Osteopathic College Accreditation (COCA) team. In September 2008, she will assume additional responsibilities as the executive director of the New York State Osteopathic Medical Society.

As an AOA staff editor, Barbara wrote in-depth features and news articles about all aspects of osteopathic medicine - from medical education to national and state legislation to the unique identity of osteopathic physicians. She collaborated with AOA staff from all departments, as well as with DOs in a variety of occupations and positions on state and federal commissions, committees and task forces.

Prior to working for the AOA, Barbara was an award-winning community newspaper writer and editor.

NYIT sponsors Barbara's participation in the Health Policy Fellowship.

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**Anna Z. Hayden, D.O.**  
**Fort Lauderdale, Florida**

**Graduation PowerPoint: [Reducing Scheduled Drug Diversion & Abuse in Florida](#)**

Anna Z. Hayden, D.O. is a 1988 graduate of the University of Health Sciences-Kansas City, Missouri. She completed her rotating internship at Humana Hospital of The Palm Beaches in June 1989 and also a rotating family practice residency at Nova Southeastern University College of Osteopathic Medicine in 1991. She has been boarded by the American Osteopathic Board of Family Physicians since 1992.

Currently Dr. Hayden is President of the Florida Osteopathic Medical Association. She has been involved as a trustee for FOMA since 1992. She has served as a delegate to the AOA since 2003. In 1996 she served as the first female president of the Broward County Osteopathic Medical Association and remains active on their Board of Governors. In 2000 she served two terms as Chief of Family Medicine at Broward General Medical Center. In 2007 she received a prestigious award among her peers from Community Health Services at the North Broward Hospital District called the "Physician Champion Award." Recently she was appointed by the governor to serve as co-chair on the Florida Medicaid Drug Utilization Review (DUR) Board for the American Health Care Association (AHCA). She is involved in Community Health Center's and Broward General Medical Center's Quality Care Committee. She also serves on Community Health Services Pharmacy and Therapeutics Committee. In the past she served on the Credentials & Qualifications Committee, Infectious Control Committee, and Graduate Medical Education Committee all at Broward General Medical Center.

Dr. Anna Hayden has been caring for the community of downtown Fort Lauderdale for twenty years. For ten years she was employed by Nova Southeastern University. The practice was sold to the North Broward Hospital District in 1999 and she has remained at the same site. Currently she also serves as clinical associate professor at Nova Southeastern University College of Osteopathic Medicine. The site has been a training center for third and fourth year medical students, physician assistant students, medical assistants, and residents.

The Florida Osteopathic Medical Association is her proud sponsor.



Anna Hayden, D.O., and Natasha Bray, D.O., on Capitol Hill visiting the Health legislative aid for Senator Bill Nelson.

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**Randi Kodroff, D.O.**  
**Florence, New Jersey**

**Graduation PowerPoint: [Physicians and Pharmaceutical Companies-Breaking the Bond](#)**

Dr. Randi Kodroff is a Board Certified Family Practitioner. She graduated from University of Health Sciences- College of Osteopathic Medicine (now KUMB) in 1985. Prior to attending medical school, Dr. Kodroff received her Bachelors degree in Biology from Temple University in 1981, graduating cum laude and winning the James A. Harrison award for excellence in Biology. Dr. Kodroff was awarded a Health Professions Scholarship Program scholarship from the United States Air Force. Following a one-year rotating internship, she served as General Medical Officer at McGuire Air Force Base. During her tenure in the Air Force, she served as Director of the Laboratory and Radiology services in the Clinic. She also served as Acting Medical Director at the USAF McGuire Clinic from June through September 1989. In 1990, she received an Honorable Discharge from the United States Air Force. The following year, she practiced in Morrisville, Pennsylvania as a General Practitioner and Clinical Research sub-investigator.

In 1991, she opened a Private Practice, Hamilton Physicians Group (HPG), with two partners. The practice grew to over 14,000 active patients over the next six years. With the changes in practice climate, she and her partners sold her practice to a Trenton area hospital and continued to practice at the same location until 2004. In 2005, Dr. Kodroff took a Family Practice position with Catholic Health East, first at Nazareth hospital in Philadelphia and now with Lourdes Medical Associates in Florence, NJ.

Dr. Kodroff has served on the QA and credentialing committee for Aetna US HealthCare. She has been a speaker at various engagements, from pharmaceutical companies to Health Updates at Bloomberg LLC. She was recently elected treasurer of NJAOPS for the 2008-2009 year.

Dr. Kodroff is the mother of three children; Sean Silverbrook, born 1985, Julie Silverbrook, born 1987, and Cheryl Silverbrook, born 1987.

Dr Kodroff is sponsored by the New Jersey Association of Osteopathic Physicians and Surgeons.

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**Christopher J. Labban, D.O.**  
**Mesa, Arizona**

**Graduation PowerPoint: [Challenges in Improving Healthcare Delivery in the Medically Underserved Areas in the United States](#)**

Dr. Christopher J. Labban received his Doctor of Osteopathy degree from the University of Osteopathic Medicine and Health Sciences (now Des Moines University) in 1989. He graduated from Rutgers University in 1985 with a degree of BS in biology. He completed his internship at St. Peter's Medical Center/Robert Wood Johnson Medical School in New Jersey in 1990, and he completed his residency in family medicine at St. Joseph's Medical Center in Stamford, Connecticut in 1993. He is board certified in family medicine by the American Board of Family Practice.

Dr. Labban is a member and a delegate of the Arizona Osteopathic Medical Association (AOMA), the American Osteopathic Association, and the American Academy of Family Physicians. He is an active member of the Legislative Affairs Committee as well as the Payer Relations Committee, both with the AOMA. He is an adjunct clinical professor with Midwestern University (Chicago College of Osteopathic Medicine) in Glendale, Arizona, as well as Grand Canyon University in Phoenix, Arizona. He is a recipient of "America's Best Doctors Award" in 2006 and 2008 and "Physician of the Year" award in 2003. Also, he is a recipient of the Seneca Nation of Indians Appreciation Award in 1996, Army Recognition Award in 1991 (Essex Troop/2nd Battalion/102nd of 50th Armor Division), and Kilmer Oak Award and Leadership Excellence Award in 1985, while attending Rutgers University.

Dr. Labban has been a family physician for fifteen years. For the past eight years he has served as medical director and family physician at Southwest Medical Center in Gilbert/Mesa, Arizona. Prior to this position, he worked as a family physician in Gilbert, Arizona (1998-2000), worked with the National Health Service Corp (1993-1998), and served as medical director for the Cattaraugus Indian Reservation Health Center, in Irving, New York.

The Arizona Osteopathic Medical Association is sponsoring Dr. Labban's participation in the Health Policy Fellowship.

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**Mark Notman, Ph.D.**  
**East Lansing, Michigan**

**Graduation PowerPoint: [OPTI Policy Issues for the 21st Century](#)**

Dr. Notman received his Ph.D. in medical anthropology from Michigan State University in 1991. His dissertation focused on the effects of Diagnosis Related Groups (Medicare prospective payment) on health care delivery. He did his undergraduate work at Western Michigan University and the University of Michigan—Flint, where he graduated (with honors) with a degree in anthropology in 1979. In 1982, he participated in a course on medical anthropology at La Universidad Autonoma de Querétaro while conducting fieldwork on aging and social networks in Mexico.

Mark currently represents Michigan's medical schools as a gubernatorial appointee to Michigan's HIT (Health Information Technology) Commission, legislatively created in 2006 to promote health information exchange within the state. He is a founding board member of the American Osteopathic Association of Medical Informatics (since 2003) and is co-chair of the Michigan Osteopathic Association's Informatics and Technology Committee (member since 1996). From 2001-2004 Mark served as vice-chair of the AACOM's Council for Information Technology and currently is a member of its Council of Financial Officers. Other professional activities include serving as a medical informatics consultant to the College of Medicine, University of Malawi, and the Malawi Ministry of Health (1999-2003); consulting for the Michigan Center for Rural Health (2001-2004); and serving on the board of the Association for the Behavioral Sciences and Medical Education (1996-1999). In 2007 Dr. Notman received a Presidential Citation from the Michigan Osteopathic Association, and in 1999 he was a recipient (with colleagues) of the Michigan Osteopathic Foundation's Andrew Taylor Still Achievement Award ("The Andy").

Dr. Notman, an associate professor, currently is the Executive Director of Administrative Services for the Michigan State University College of Osteopathic Medicine (MSUCOM), serving as the college's Chief Financial and Technical Officers. Prior to this position, he served for eight years as the Executive Director of Medical Informatics for MSUCOM as well as co-director of the Primary Care Ambulatory Clerkship for eight years. In 1991, he conducted a comprehensive evaluation of Michigan's osteopathic postgraduate training programs which helped provide focus for MSUCOM's Consortium for Osteopathic Graduate Medical Education and Training (COGMET) (currently its Statewide Campus System and AOA-linked OPTI). Mark serves on a number of college and university committees (e.g., Promotion and Tenure, College Advisory Council, Learning and Assessment Center Finance Committee, Health Information Technology Steering Committee) and teaches in courses dealing with the doctor-patient relationship (communication skills); ethics, policy, and jurisprudence; behavioral medicine; culture, chronic illness, and disability; and managed care and clinical decision making.

Mark's involvement with the AOA Health Policy Fellowship is sponsored by MSUCOM.

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**Mark A. Sanders, D.O., J.D., M.P.H., D.A.B.L.M.**  
**Fort Worth, Texas**

**Graduation PowerPoint: [Retooling the Health Care Workforce for an Aging America Act Of 2009](#)**

Dr. Sanders received his medical degree from the University of North Texas Health Science Center (1998) as well as his MPH (2006) with a focus on Health Management and Policy. He is currently completing his Doctorate in Public Health in the same area as well. He obtained his law degree from Texas Wesleyan University (2004) and is completing his LL.M. degree in Elder Law through Stetson University Law School. Dr. Sanders completed his residency in Family and Osteopathic Manipulative Medicine (2001) and a Fellowship in Geriatric Medicine (2002) at UNTHSC/OMCT. He completed the Faculty Scholar Program in Palliative Medicine at Harvard Medical School (2004). He is board certified in Family Medicine, Geriatric Medicine, Hospice and Palliative Medicine, and Legal Medicine. He is also a certified medical director and mediator.

Dr. Sanders is a member of the American Osteopathic Association (AOA), American College of Osteopathic Family Physicians (ACOF), Texas Osteopathic Medical Association (TOMA), American College of Legal Medicine, American Bar Association (ABA) and State Bar of Texas. He is currently the President Elect of TOMA District II and also has served as its Treasurer. He was selected as Chair of TOMA End of Life Committee as well as a TOMA representative. Dr. Sanders has received the AOF Emerging Leader Award and TOMA Young Physician of the Year award. He is a Costin Fellow at Northwestern University. He has spoken on medical legal topics locally, nationally and internationally.

Dr. Sanders joined the faculty at UNTHSC after completing his training. He currently is an Associate Professor, Chief of the Division of Palliative Medicine, Course Director for Clinical Medicine 3 and 4, and Course Director for Community Resources. He also is medical director for UNTHSC Student and Employee Health Clinic, Travel Medicine Clinic, and Executive Wellness Center. He is on several committees at UNTHSC, including the bylaws and retention committee. He also is an attorney and counselor at Dr. Sanders Law in Fort Worth. Dr. Sanders has served as Chief of the Division of Research and Education as well as Course Director for Clinical Medicine 1 and 2.

The University of North Texas Health Science Center at Fort Worth sponsors Dr. Sanders participation in the Health Policy Fellowship.

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**Patricia S. Sexton, DHEd**  
**Kirksville, Missouri**

**Graduation PowerPoint:** [The Key to Positive Health Outcomes for Missouri...](#)

**Policy Poster:** [The Key to Positive Health Outcomes for Missouri...](#)

Dr. Sexton received her Doctorate in Health Education in 2007 from A.T. Still University School of Health Management. She graduated with a Masters degree in molecular microbiology from the University of Missouri School of Medicine in 1988, and from Rockhurst University with a Bachelors degree in biology in 1986.

She has been with the Kirksville College of Osteopathic Medicine since 1988, first doing bench research in fetal alcohol syndrome and later in cataractogenesis. She was appointed to the faculty in 1994 and took on teaching responsibilities in human biochemistry, human nutrition, research ethics, and later, medical humanities topics. She is currently in the Department of Family Medicine and has a joint appointment as Director of Research for the School of Health Management.

Dr. Sexton is a member of the Society of Teachers of Family Medicine, the International Society of Medical Science Educators, Sigma Xi, and is an active member of the Society of Osteopathic Medical Educators within the American Association of Colleges of Osteopathic Medicine (AACOM). She recently led a group that created the National Academy of Distinguished Osteopathic Medical Educators, the first national educator's academy.

AT Still University - Kirksville College of Osteopathic Medicine sponsors Dr. Sexton's participation in the Health Policy Fellowship.

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**Gregory D. Smith, D.O., FACOFFP  
Parker, Colorado**

**Graduation PowerPoint: [Graduate Medical Education Where Do We Go From Here?](#)**

Gregory D. Smith, D.O., FACOFFP, received his Bachelor's of Science degree from Baylor University and his Doctor of Osteopathic Medicine Degree from Texas College of Osteopathic Medicine. After completing an internship in family practice at Dallas Family Hospital, Dr. Smith completed his family practice residency in Waco, Texas. Dr. Smith also completed a fellowship in surgical obstetrics at St. Anthony's Hospital in Oklahoma City, and a U.S. Public Health Fellowship in Washington, DC. Dr. Smith pursued a Ph.D. in higher education administration from the University of North Texas as well as a Masters of Divinity from Golden Gate Baptist Theological Seminary in Centennial, Colorado. He is currently working on a Ph.D. in the field of Old Testament/Hebrew at the B.H. Carroll Theological Institute. His dedication to education truly is enhanced by his personal desire for continuing education and his love to teach others.

Dr. Smith is board certified in family practice and is a Fellow of the American College of Osteopathic Family Physicians. He is an instructor in ACLS & ALSO, as well as being Level II certified in occupational medicine. He holds memberships in multiple national and local professional organizations, including the American Osteopathic Association and the Colorado Society of Osteopathic Medicine.

Dr. Smith is currently the Associate Dean for Clinical Affairs at Rocky Vista University College of Osteopathic Medicine. Dr. Smith has taught at the University of North Texas Health Science Center, and has served as a director of Osteopathic Medical Education as the family medicine residency director at Saint Anthony in Oklahoma City. Prior to his current position, Dr. Smith served with the South Metro Fire Department, served as a regional dean for Touro College of Osteopathic Medicine and College of Osteopathic Medicine of the Pacific, and as president/CEO of OccMed Colorado.

On a personal note, Dr. Smith and his wife Melinda have been married for 27 years. He is the father of three children, Crystal, Collin and Clinton. He and his wife are also the proud grandparents of three girls. Dr. Smith has a strong faith and is an associate minister at Community of Grace Church in Centennial, Colorado. Yearly, he volunteers for international mission work. Returning from Nigeria this past February, he led a medical mission team into the bush region, seeing in excess of 300 people per day. He also has a love of sports and music - having taken twelve years of piano, and having participated in multiple sports from high school and college into his professional life. For more than thirty years he has volunteered his time coaching both baseball and football. One of his greatest passions and joys has been in coaching and watching his two sons participate at the high school and collegiate level.

Rocky Vista University College of Osteopathic Medicine sponsors Dr. Smith's participation the Health Policy Fellowship.

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The Class of 2009 at UNTHSC-TCOM in Fort Worth, Texas. Front row: Nancy Bono, D.O.; Natasha Bray, D.O.; Trish Sexton, DHEd. Back row: Bruce Dubin, D.O., J.D., HPF Faculty; Chris Labban, D.O.; Nancy Cooper, HPF Coordinator; Anna Hayden, D.O.; Barbara Greenwald; Randi Kodroff, D.O.; Mark Notman, Ph.D.; Mark Sanders, D.O., J.D., MPH. (not pictured: Gregory Smith, D.O.)



Class of 2009 getting ready for a trail ride in Cave Creek, Arizona, February 2009.



Valentine's Day dinner in Cave Creek, Arizona.



In Lewisburg, West Virginia for the HPF Rural Health seminar hosted by the West Virginia School of Osteopathic Medicine in Lewisburg. (Far left: Ann Peton, HPF Class of 2010 and guest speaker).